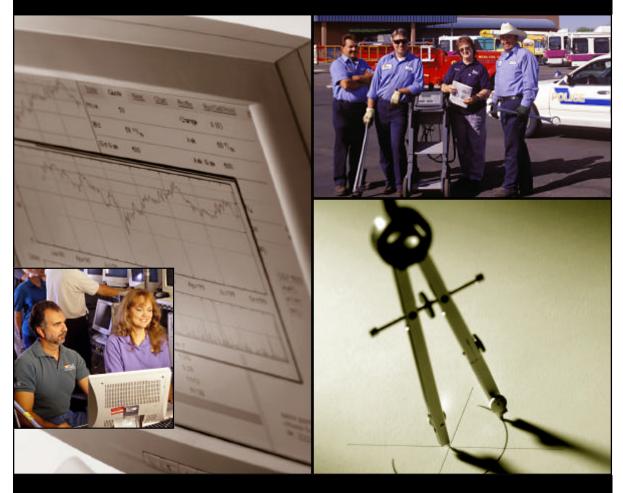
# Performance and Financial Report



July 2003 City Manager's Office



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Total Single-Family Homes Serviced	 29	
Front-load Bins Per On-route Hour Production	 30	
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FINANCIAL REPORT	 not available	

### ARTS AND CULTURAL DIVISION

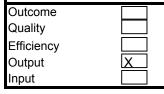
SERVICES
on encompasses the Arizona outhwest Museum, Sirrine House, ts Center (under construction), and esign, develop and present visual ms, and services, as well as collect, rpret the natural history of the olic.

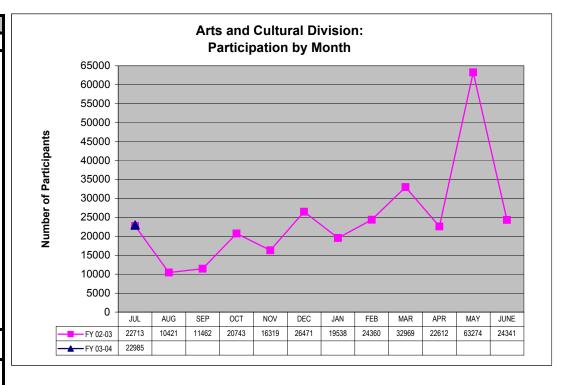
**CONTACT:** Gerry Fathauer, Director, Arts and Cultural Division, (480) 644-3231, gerry.fathauer@cityofmesa.org

# OVERVIEW PERIOD RESULTS

Consolidated participation figures are shown here for the Division. The Arizona Museum for Youth closed on July 26, 2003. They will reopen part of their facility during November, resulting in a decrease of participation numbers until the entire facility is open. Participation for the Division in July increased by 272: from 22,713 in FY 02-03 to 22,985 in FY 03-04.

## PERFORMANCE MEASURE

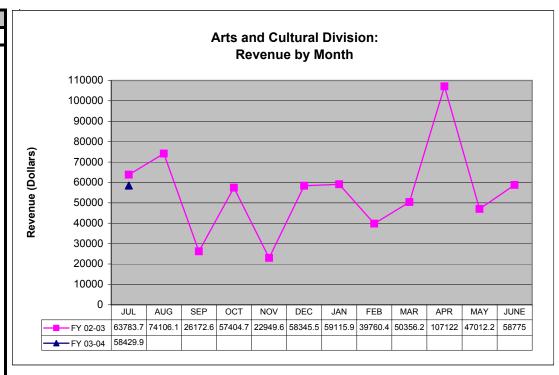




NOTES: Data source is the Monthly Division Performance Report. Participation numbers are shown during the month of participation, while revenue is shown upon receipt of a purchase order or payment.

### **PERIOD RESULTS**

Revenue figures for the Division vary from month to month due to the fluctuation of program and exhibit schedules and registration dates. There was an increase in revenue at the Mesa Southwest Museum and a decrease at the Mesa Arts Center and Arizona Museum for Youth. Coupon specials that attract participants, closure of the Arizona Museum for Youth effective July 26, and variations in registration dates at the Mesa Arts Center contribute to these fluctuations. Division figures for July revenue decreased by \$5,354 (-~8.4%): from \$63,784 in FY 02-03 to \$58,430 in FY 03-04.



# PERFORMANCE MEASURE TYPE

Outcome
Quality

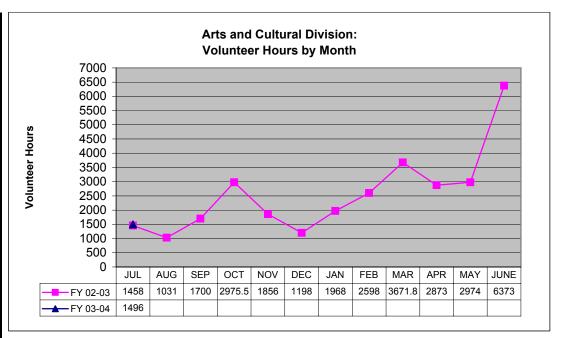
Efficiency
Output
Input

NOTES: Data source is the Monthly Division Performance Report. Participation numbers are shown during the month of participation, while revenue is shown upon receipt of a purchase order or payment.

### OVERVIEW

### **PERIOD RESULTS**

Our facilities continue to receive significant volunteer assistance from individuals throughout the community. We truly value our volunteers and the time they commit to improving our customers' experiences. The number of volunteer hours worked in July increased by 38: from 1458 in FY 02-03 to 1496 in FY 03-04.

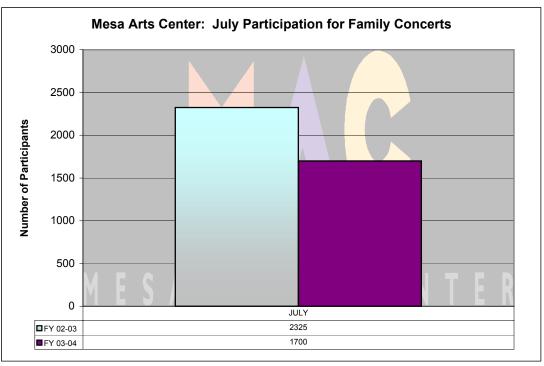


# PERFORMANCE MEASURE TYPE

Quality \_\_\_\_\_
Efficiency \_\_\_\_\_
Output \_\_\_\_
Input X

NOTES: Data source is the Monthly Division Performance Report.

# OVERVIEW PERIOD RESULTS The Mesa Arts Center participation for Family Concerts was down by 27%. As a result of budget cuts in FY 03-04, the July Summer Spotlight Series concerts were reduced from twelve to eight, and the number of performances were cut from three to two per day.



# PERFORMANCE MEASURE TYPE

Outcome
Quality
Efficiency
Output
Input

NOTES: Data source is the Monthly Division Performance Report.

### **BUILDING SAFETY DIVISION**

PROGRAM DESCRIPTION	KEY SERVICES
The Building Safety Division assists in the coordination of the City's land development processes to ensure safe buildings are constructed within the City of Mesa.	We safeguard life, health, property, and the public welfare by regulating the design, construction, quality of material, fire protection, use occupancy, public utilities and location of all buildings, structures, and developments.

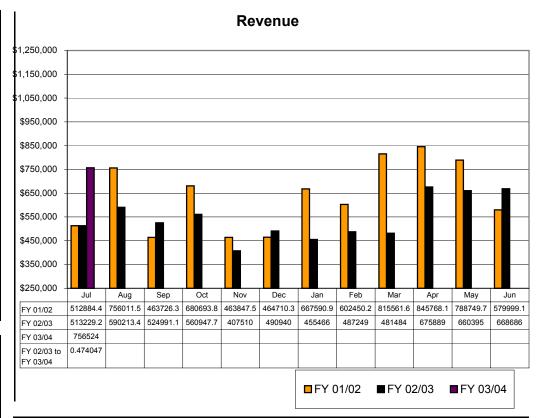
CONTACT: Terry Williams, Building Safety Director, 480-644-4919, terry.williams@cityofmesa.org

### **OVERVIEW** PERIOD RESULTS

This chart depicts the monthly revenue figures generated by the issuance of Building Permits. It does not include impact fees.

Building Permits are issued for residential housing, apartments, mobile homes, retail/commercial and miscellaneous (i.e. room additions, pools, etc.)

PERFORMANCE MEASURE TYPE	
Outcome	X
Quality	
Efficiency	
Output	
Input	



NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

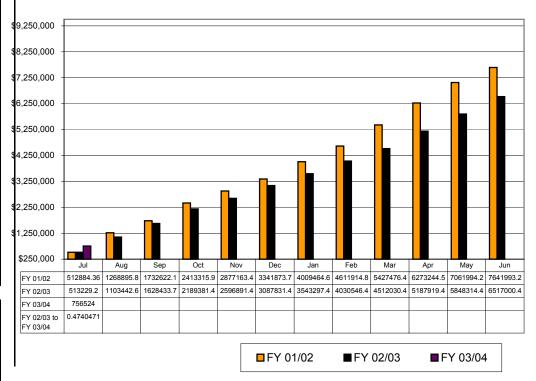
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Building Permits are issued for residential housing, apartments, mobile homes, retail/commercial and miscellaneous (i.e. room additions, pools, etc.)

# PERFORMANCE MEASURE TYPE Outcome Quality Efficiency Output Input Input

### **Accumulative Year to Date Revenue**



NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

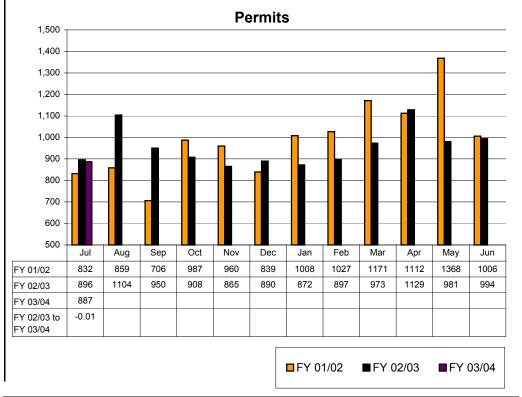
### **PERIOD RESULTS**

This chart depicts the volume of Building Permits issued monthly.

It does not reflect the volume of Right-of-Way Permits issued monthly.

Building Permits are issued for residential housing, apartments, mobile homes, retail/commercial and miscellaneous (i.e. room additions, pools, etc.).

# PERFORMANCE MEASURE TYPE Outcome Quality Efficiency Output Input Live Type Control Contro



NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

### **OVERVIEW**

### **PERIOD RESULTS**

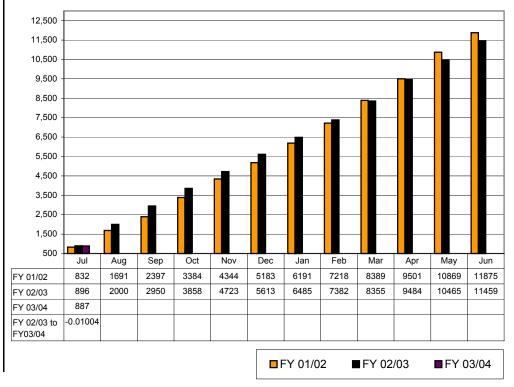
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# PERFORMANCE MEASURE TYPE Outcome Quality Efficiency Output Input PERFORMANCE MEASURE TYPE Outcome A continue of the conti

### **Accumulative Year to Date Permits**



NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

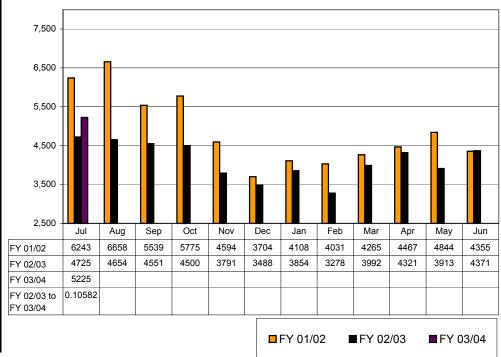
### PERIOD RESULTS

This chart compares monthly Inspection Stops for Fiscal Years 1999-2003.

An "Inspection Stop" is work performed at a single location. Multiple inspections may be performed at each stop.

### PERFORMANCE MEASURE **TYPE** Outcome Quality Efficiency Output Input

### **Inspection Stops**



NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

### **OVERVIEW**

### PERIOD RESULTS

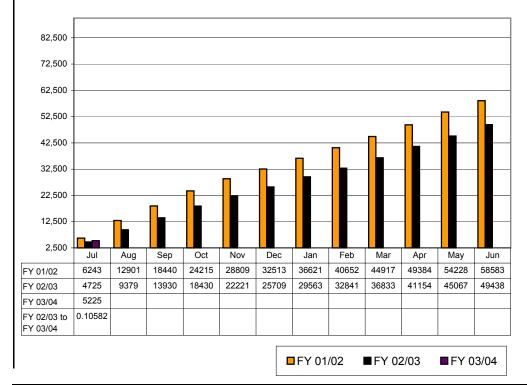
This chart shows the accumulative year to date Inspection Stops for Fiscal Years 1999-2003.

An "Inspection Stop" is work performed at a single location. Multiple inspections may be performed at each stop.

### PERFORMANCE MEASURE **TYPE** Outcome Quality Efficiency Output

Input

### **Accumulative Year to Date Inspection Stops**



NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

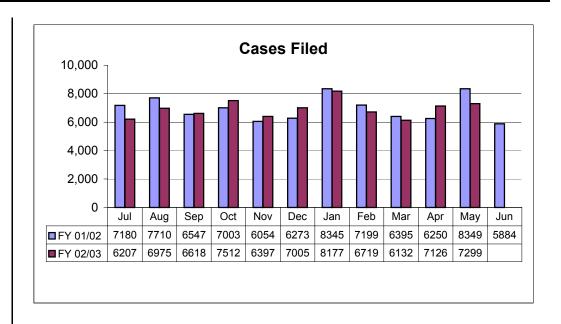
### **MUNICIPAL COURT**

PROGRAM DESCRIPTION	KEY SERVICES
As the Judicial Branch of Government, it is the Court's mission to administer fair and impartial justice. The court is committed to providing efficient, accurate, consistent, and accessible services.	Adjudication of criminal, misdemeanor traffic, civil traffic, parking, vicious animal, and disputed property complaints as well as Petitions for Protection Orders.
CONTACT: Kathy Barrett, Court Administrator, 480-644-3030, Kathryn Barrett@cityofmesa.org	

### OVERVIEW

### PERIOD RESULTS

The Mesa Police
Department, the Mesa City
Prosecutor, and other police
agencies file complaints with
the court. While total cases
filed this fiscal year through
May are down 1.47%, that
includes: a 4.5% decrease in
civil traffic cases; a 7%
increase in DUI cases; an
11.6% increase in criminal
cases and a 13.4% increase
in misdemeanor traffic
cases.

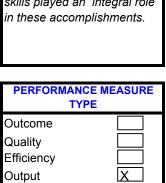


PERFORMANO TYP	
Outcome	
Quality	
Efficiency	
Output	
Input	X

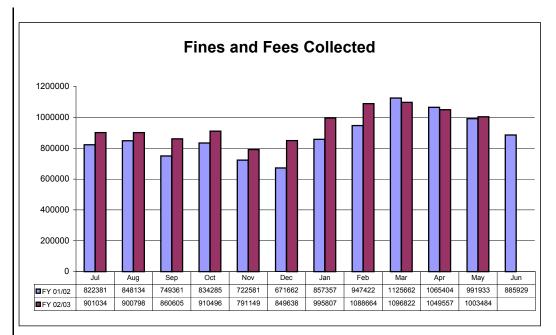
NOTES: Data reflects the total of all cases filed - Criminal, Misdemeanor Traffic, Civil Traffic, Parking, Vicious Animal, Disputed Property and Petitions for Protection Orders.

### PERIOD RESULTS

Collections this fiscal year through May increased 8.4% over last year. The increase is a direct result of the combined efforts of the Court's Collection Division staff, timely notification to MVD of license suspensions, collection agency activities, the state tax intercept program, and the police department warrant detail. ISD staff and their technical skills played an integral role in these accomplishments.



Input



NOTES: This amount includes fines and fees, restitution, and the 80% penalty assessment as required by state statute.

### **ECONOMIC DEVELOPMENT**

PROGRAM DESCRIPTION	KEY SERVICES
The City of Mesa's Office of Economic Development actively promotes and preserves the economic strength of the City to ensure that Mesa is the preferred location for new, existing, and expanding organizations.	Economic Development serves as a vital link for Mesa's multi- faceted business community. We provide information and direct assistance to help businesses plan for success.
CONTACT: Richard Mulligan, Economic Development Director, 480-644-2398, richard mulligan@cityofmesa.org	

**CONTACT:** Richard Mulligan, Economic Development Director, 480-644-2398, richard.mulligan@cityofmesa.org

### OVERVIEW

### **PERIOD RESULTS**

This chart depicts the monthly and year-to-date figures as well as the annual target for Annual Payroll generated for projects assisted by the Office of Economic Development.

### 

### **Annual Payroll Generated** 140,000,000 120,000,000 FY 02-03 Target (\$93.2 Million) 100,000,000 **Total Dollars** 80,000,000 60,000,000 40,000,000 20,000,000 Aug Jun FY03/04 FY Jul Sep Oct Nov 99/00 00/01 01/02 02/03 To Date Month ■Expansion/Retention ■Corporate ■Entrepreneurial & Small Business

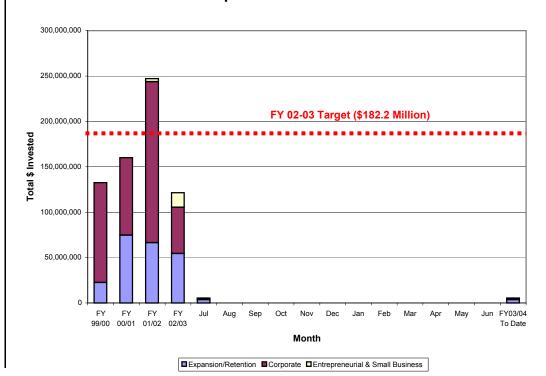
NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

### FRIOD RESULTS

This chart depicts the historical annual, monthly and year-to-date figures as well as the annual target for Capital Investment generated for the projects assisted by the Office of Economic Development.

# PERFORMANCE MEASURE TYPE Outcome X Quality Efficiency Output Input

### **Capital Investment**



NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

### OVERVIEW

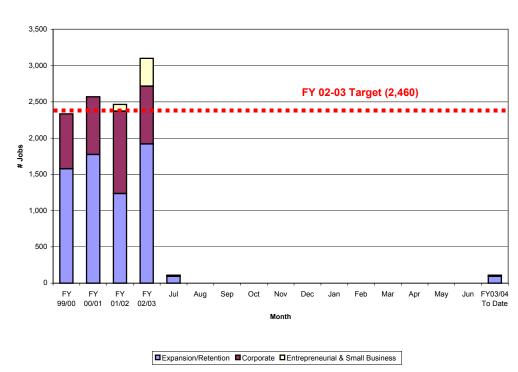
### PERIOD RESULTS

This chart depicts the historical annual, monthly and year-to-date figures as well as the annual target for New and Retained Jobs for projects assisted by the Office of Economic Development.

# PERFORMANCE MEASURE TYPE

Outcome X
Quality 
Efficiency
Output 
Input

### **New Jobs and Jobs Retained**



NOTES: Data is provided by each individual business, or is benchmarked to industry standards. All information is deemed to be correct, but has not been verified.

### **FALCON FIELD AIRPORT**

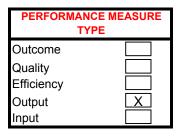
PROGRAM DESCRIPTION	KEY SERVICES
Falcon Field Airport's mission is to provide the public with a valuable air transportation resource, both by enhancing and preserving the aeronautical industry for the community while maintaining the highest level of safety and professional service.	Mesa's Falcon Field Airport serves as a vital component our national air transportation system. It is a general aviation airport as well as a reliever airport for Sky Harbor International. Falcon Field provides a base for over 900 aircraft including personal, business, recreational, and collections. It also provides a base for over 70 aviation and non-aviation businesses. Both services generate revenue for the airport and the City of Mesa.

**CONTACT:** Mark Meyers, Airport Director, 480-644-4045, mark\_meyers@cityofmesa.org

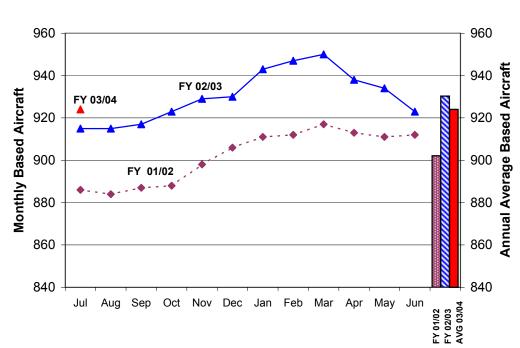
### **OVERVIEW**

### **PERIOD RESULTS**

This graph illustrates the number of based aircraft at Falcon Field. March of 2003 shows an all-time high of 950 aircraft. The increases indicated in both fiscal years ranging from October though March are reflective of winter visitors basing their aircraft at Falcon Field.



### **Based Aircraft**

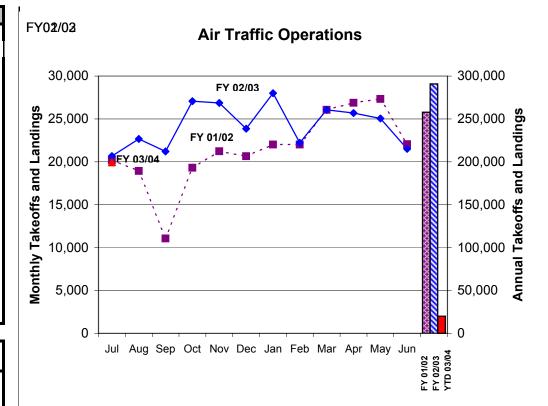


NOTES: The above graph includes aircraft in hangars, covered tie-downs, ramp tie-downs and aircraft based on leased property.

### PERIOD RESULTS

FY 02/03 reflects an increase in traffic operations over FY 01/02 of 13 percent. This is largely in part a result of a curtail of flying and decreased operations in September and October of 2001 due to the tragic event of 9/11. However, FY 02/03 may still have increased (by a lesser percentage) because of the increased number of based aircraft and other increased activity.

# PERFORMANCE MEASURE TYPE Outcome Quality Efficiency Output Input



NOTES: Data is provided by the Federal Aviation Administration – Falcon Field Tower personnel.

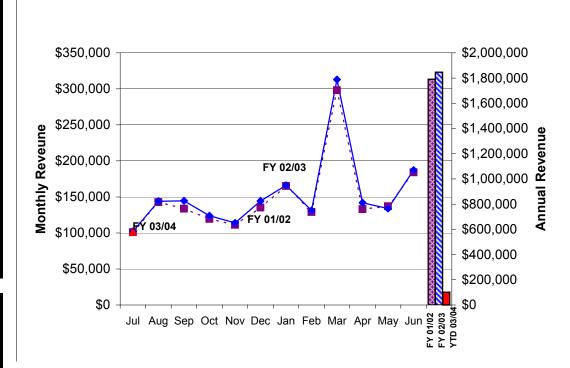
### **OVERVIEW**

### PERIOD RESULTS

The monthly revenue stream is very steady from year to year. The graph would reflect a substantial change in revenue if a new lease is signed or if one cancels. Most other revenue sources remain somewhat steady.

# PERFORMANCE MEASURE TYPE Outcome X Quality Efficiency Output Input

### Revenue



NOTES: Falcon Field's major revenue categories by percentage are: Hangar and Tiedown rental – 58%; Lease of land – 33%; Fuel Commission – 4%; Storage room rentals – 2%; Other 3%

### **LIBRARY**

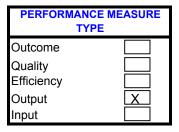
PROGRAM DESCRIPTION	KEY SERVICES
Library resources, services and programs support the information, cultural, educational and leisure-time needs of its users. The library's community-based strategic plan—Planning for Results—outlines in detail its goals and objectives, and regular updates can be accessed through the library's web page at www.mesalibrary.org	Provides public access to books, audiovisual materials and electronic resources; assists users with locating information and materials; offers educational programs ranging from storytimes for children to computer training for senior adults.

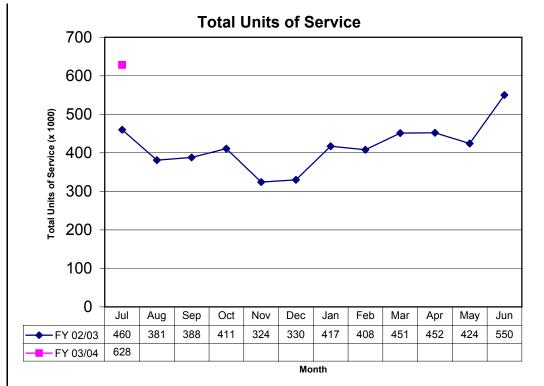
CONTACT: Patsy Hansel, Library Director, 480.644.2336, Patsy.Hansel@cityofmesa.org

### OVERVIEW

### **PERIOD RESULTS**

Units of Service cintinue to over last year as a result of 1) Implementation of strategic plan objective to focus services on community need 2) Increased public use of electronic resources 3) Facilities modified to ease patron use.





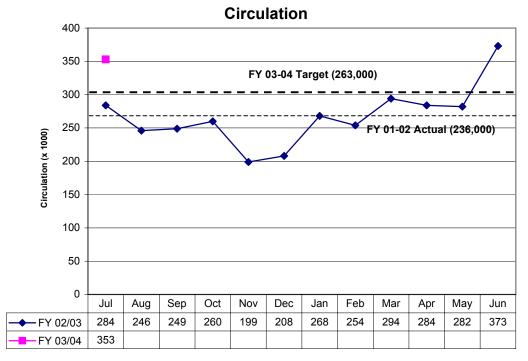
NOTES: Units of Service: Includes circulation counts, reference transactions, program attendance, and all other key library services. See www.mesalibrary.org for details.

### PERIOD RESULTS

Circulation increase can be attributed to:

- Implementation of strategic plan objective to base collection building on public demand
   Downturn in the economial.
- 2) Downturn in the economy (more family outings and job searches) 3) Check-out periods changed to increase turnover rate of popular materials.

PERFORMANC TYP	
Outcome	
Quality	
Efficiency	
	X
Output	
Input	



Month

NOTES: "Target" circulation of 263,125 is based on International City/County Management Association (ICMA) data (FY00-01) from the top quartile of comparable cities reporting to ICMA.

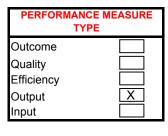
### **MESA CENTENNIAL CENTER**

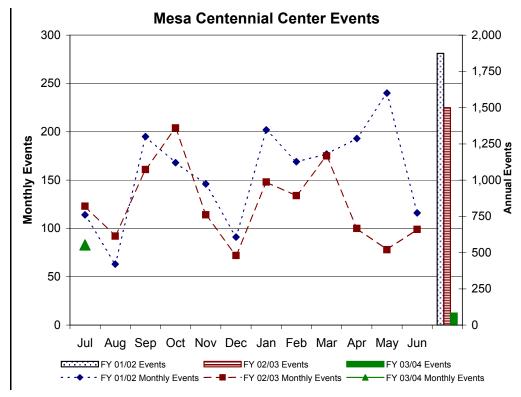
PROGRAM DESCRIPTION	KEY SERVICES
Mesa Centennial Center serves as an important resource to the City not only by generating revenues by selling space and services for meetings, concerts, and other events, but also by attracting people to downtown Mesa, collecting sales tax, and providing reasonably priced event and exhibit space in the East Valley.	Centennial Center provides space for a variety of programs for

CONTACT: Rhett Evans, Mesa Centennial Center Director, 480.644.2667, rhett.evans@cityofmesa.org

# OVERVIEW PERIOD RESULTS

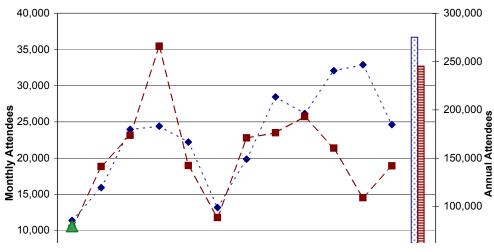
The number of events was lower this month than the same month in previous years, even though revenues were higher. This is a reflection of improved efficiency and salesmanship.





NOTES: Data source is the Center's internal database tracking application.

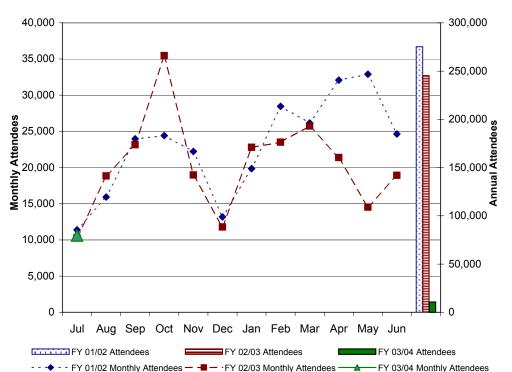
### **Mesa Centennial Center Attendees**



# OVERVIEW PERIOD RESULTS Attendance for July 2003 was predicitably low, due to seasonal trends.

# PERFORMANCE MEASURE TYPE Outcome Quality Efficiency Output Input

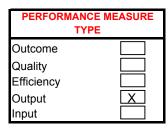
# Mesa Centennial Center Attendees

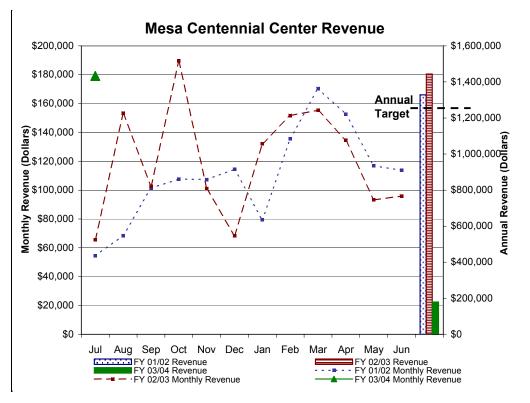


NOTES: Data source is the Center's internal database tracking application.

# OVERVIEW PERIOD RESULTS

Revenues are higher this month over last year due, in part, to a commercial concert being held in July. Reporting methods have been changed as well, and revenues now include all gross ticket sales in the Amphitheatre.





NOTES: Data source is the Center's internal database tracking application. Revenue total does not include complimentary space which is \$0 fiscal year to date.

### PARKS AND RECREATION

### PROGRAM DESCRIPTION **KEY SERVICES** It is the mission of the Mesa Parks and Recreation Division to Develop, manage, and maintain the parks, basins, multi-use provide a system of well-balanced, safe, accessible, and affordable paths, pools, sportsfields, courts, recreation centers; facilities parks and recreation opportunities, facilities, programs, and including Hohokam Stadium, Mesa Cemetery, Dobson Ranch services that will enhance the economic vitality of the city; that will and Riverview Golf Courses. Develop and administer sports, foster community and neighborhood pride and stability; that will leisure, and recreational opportunities to all ages of our encourage personal growth, health, and fitness; and that will community and visitors of Mesa. enhance the general quality of life in Mesa.

CONTACT: Joe Holmwood, Parks and Recreation Director, 480.644.2190, Joe.Holmwood@cityofmesa.org

### **Participation Overview Participation** PERIOD RESULTS **Annual Report FY02-03** 2,500,000 Overall, the decrease in 02-03 attendance is due to a change in counting 405,000 event spectators. In 01-02 2,000,000 spectators were included 355,000 Monhtly # of Participant Uses in participation counts. Program attendance also 305,000 1,500,000 decreased because there were no High School 255,000 League Summer FY01-02 programs in 02-03. The 205,000 1,000,000 Dec. variance is due to Mesa's Merry Main St. 155,000 FY02-03 event being held in 500,000 Nov.01 and in Dec.02. 105,000 55,000 PERFORMANCE MEASURE **TYPE** 5,000 YTD01/02 V May Outcome 4ug γn 7 Quality Efficiency NOTES: Program participation totals include youth, adult and senior sports and recreation programs Output held at both non and City-owned facilities, special events, golf, tennis, aquatic, and adaptive Input

participation.

### **Revenues Overview**

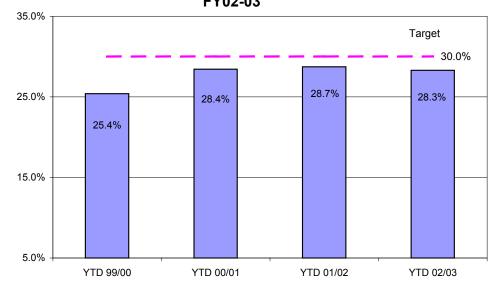
### **PERIOD RESULTS**

The Master Plan sets a target goal of achieving 30% overall cost recovery by 2007. Expenses increased at an anticipated 3.4% in 02-03. And, even though fee increases and marketing expanded revenues by 1.8%, revenue shortfalls in Cemetery (due to decreased demand) and other program areas impacted the overall gain.

# PERFORMANCE MEASURE TYPE

Outcome X
Quality 
Efficiency 
Output 
Input

# Summary of Annual Cost Recovery FY02-03



NOTES: Revenues and expenditures include Quality of Life Funded Programs; Expenditures are operations only and do not include capital or program overhead costs.

### **Volunteer Overview**

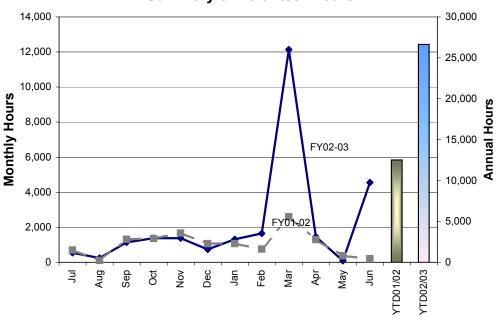
### PERIOD RESULTS

The Parks and Recreation Division depends on the invaluable contribution of time and effort by volunteers who support many of its service and program offerings. The increase in volunteer hours in 03/03 was due to counting Hohokam volunteer hours (6.400) and in 06/03 was due to counting aquatic volunteer hours (4,500). Volunteer participation also increased in 02-03 for the Mesa Day and Valley of the Sun Marathon .

## PERFORMANCE MEASURE TYPE

Outcome
Quality
Efficiency
Output
Input

### **Summary of Volunteer Hours**



NOTES: Significant increases from last fiscal year are due to higher number of special events and HoHoKam Stadium volunteers.

OVERVIEW
PERIOD RESULTS

The Master Plan goal is to achieve an avg. 6.575 park acres/1,000 residents. Even though the park land inventory increased 2.2%, the population increased approximately 4% during the same time period. The Master Plan also calls for the development of 25 miles of multi-use paths by 2025. To date, Mesa has approximately 2 miles

# PERFORMANCE MEASURE TYPE

complete.

Outcome

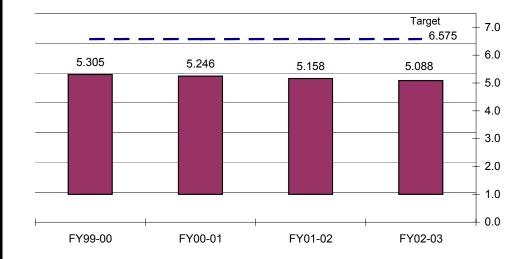
Quality

Efficiency

Output

Input

# Summary of Park Acres per 1,000 Residents



NOTES: The total acres=developed and undeveloped land in all five park categories. It does not include 459.35 acres of retention basins and 362.9 acres of golf courses.

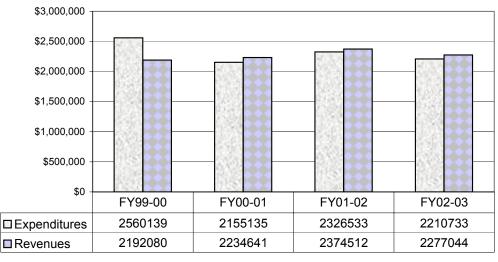
### OVERVIEW

### PERIOD RESULTS

In past years, rounds/revenues were impacted by major construction projects (i.e. a new irrigation system and Dobson Ranch clubhouse). Since 00-01, the program increased revenues while consistently maintaining expenditures. The 02-03 decrease is consistent with National trends and the slowed economy.

## PERFORMANCE MEASURE TYPE

# Golf Courses - Summary of Annual Revenue and Program Expenditures



NOTES: Expenditures are reflective of total program costs; Golf Course is Enterprise Fund.

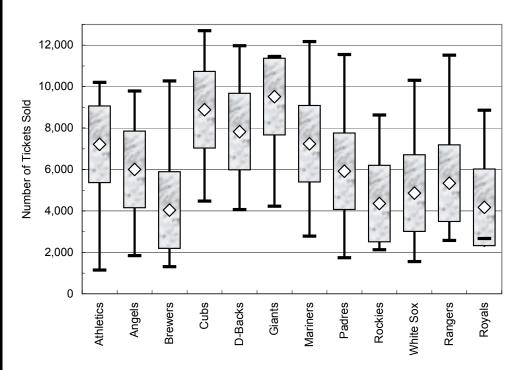
### **PERIOD RESULTS**

Cactus League team play for the 2003 season ranged from 12-16 games. The Chicago Cubs' 2003 Spring Training season at HoHoKam Stadium consisted of 15 games, with the team ranking second behind the San Francisco in median game attendance. The Chicago Cubs had the highest single game attendance (12,702) for the League during the 2003 season. Cactus League officials estimate that the economic impact of Spring Training in the State in 2003 exceeds \$130 million.

# PERFORMANCE MEASURE TYPE

Outcome	
Quality	
Efficiency	
Output	X
Input	
iliput	

### **Cactus League Attendance 2003**



NOTES: The box shows the range of single-game attendance for 25-75% of each team's games. The median single-game attendance is the center of the box. The horizontal line extends from the lowest to the highest single-game attendance for that team.

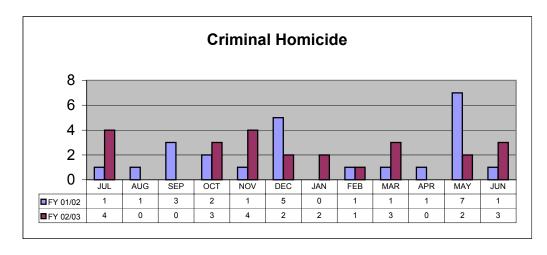
### POLICE DEPARTMENT

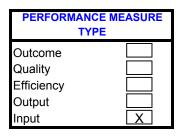
	KEY SERVICES
life in Mesa. To work together with all citizens to preserve life, maintain human rights, protect property, and promote public safety. qu	Our goal is to create a partnership with the community as a means of identifying and addressing public safety and other quality of life issues which includes enforcing the laws of the State while protecting individual human rights.

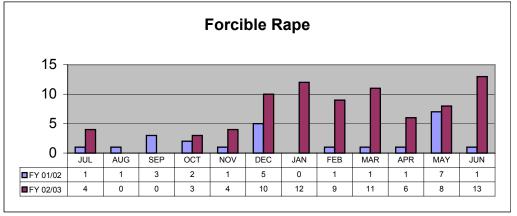
CONTACT: Dennis Donna, Police Chief, 480-644-2070 Dennis.Donna@cityofmesa.org

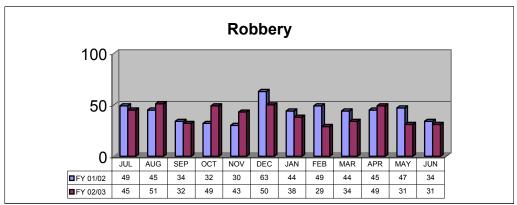
### PERIOD RESULTS

The Police Department is responsible for the investigation and preparation of criminal cases for trial. These crimes may be handled by patrol officers or assigned to a detective for investigation and follow up. We use reported crime statistics as a benchmark using the Uniform Crime Report (UCR) criteria.



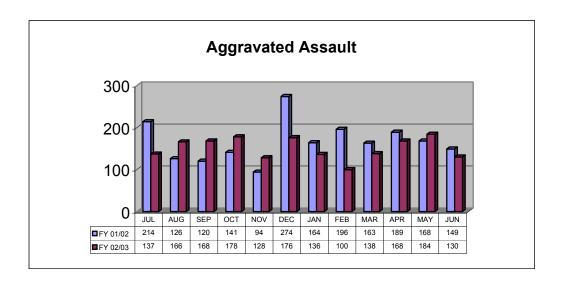




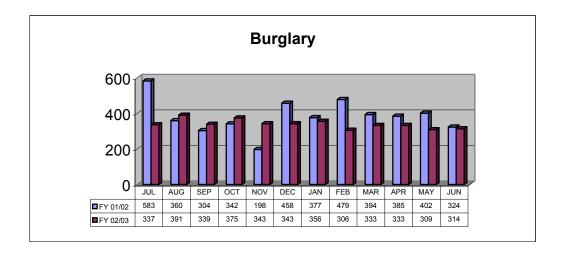


### PERIOD RESULTS

The Police Department is responsible for the investigation and preparation of criminal cases for trial. These crimes may be handled by patrol officers or assigned to a detective for investigation and follow up. We use reported crime statistics as a benchmark using the Uniform Crime Report (UCR) criteria.



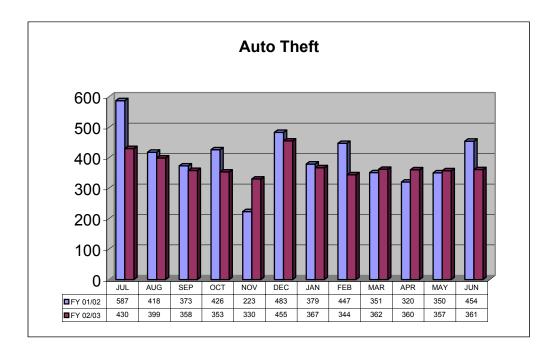
PERFORMANCE	MEASURE
Outcome	
Quality	
Efficiency	
Output	
Input	X

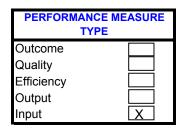


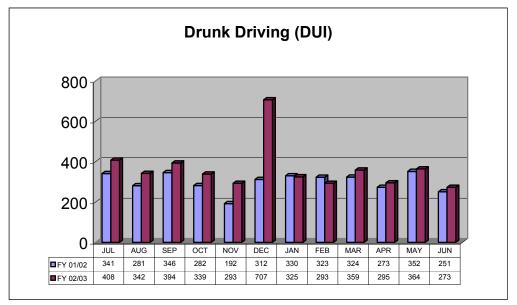
NOTES: The Burglary graph includes residential and commercial burglaries. It does not include vehicle burglaries.

### PERIOD RESULTS

The Police Department is responsible for the investigation and preparation of criminal cases for trial. These crimes may be handled by patrol officers or assigned to a detective for investigation and follow up. We use reported crime statistics as a benchmark using the Uniform Crime Report (UCR) criteria.







NOTES: DUI total of 707 for DUI is over what normally is seen. Increase in number may be from late cases turned in after Thanksgiving.

### **PUBLIC TRANSPORTATION**

PROGRAM DESCRIPTION	KEY SERVICES
City of Mesa's Public Transit Division provides the community it serves with the most efficient and economical public transportation services possible; in keeping with our commitment to quality, safety and effectiveness through decision-oriented transit planning.	Mesa Transit provides the framework of a multimodal alternative transportation network that includes fixed route, dialaride, and enabling transportation services for the citizens of Mesa.

CONTACT: Jim Wright, Transit Administrator, 480-644-3010, jim.wright@cityofmesa.org

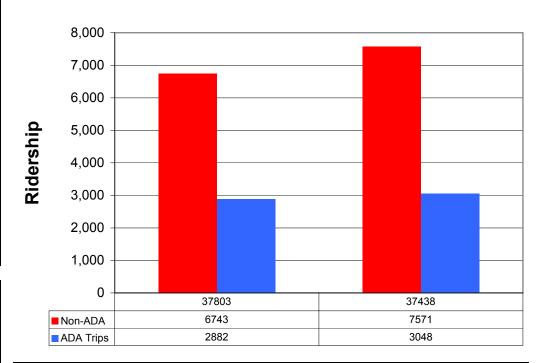
### OVERVIEW

### PERIOD RESULTS

This chart depicts the Fiscal 2003 - 2004 monthly figures of Mesa's Dial-A-Ride participation within the East Valley Dial-A-Ride. Our fiscal year-to-date totals are 9.4% lower than at the same time last July when we were at 10,619 trips compared to 9,625 this July. Within this trip total, the number of ADA trips were down by 5.4% while the number of Non-ADA trips were down by 10.9%.

# PERFORMANCE MEASURE TYPE Outcome Quality Efficiency Output Input Description:

### **DIAL-A-RIDE**



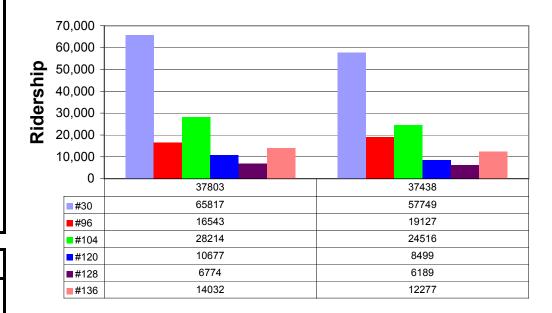
NOTES:

### PERIOD RESULTS

This chart depicts the Fiscal 2003 - 2004 monthly figures of Mesa's fixed-route bus ridership. Fiscal Year-to-Date totals are 10.9% higher than at the same time last year when 128,357 passengers boarded compared to 142,057passengers this fiscal year. Route 128 - Stapley has the largest FYTD increase in ridership compared to last year at this time with a 25.6% increase in ridership. Route 96 -Dobson is posting a 13.5% decrease compared to last year at this time in the fiscal year.

PERFORMANC TYP	
Outcome	
Quality	
Efficiency	
Output	
Input	X

# MESA OPERATED FIXED ROUTE BUS SERVICE



NOTES:			

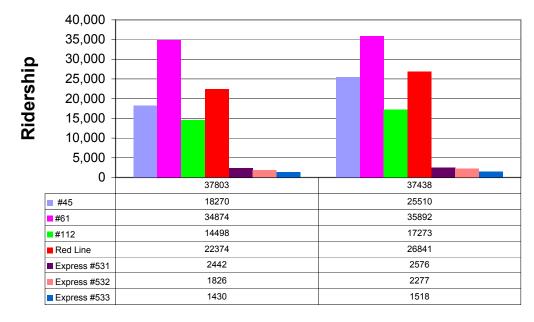
### **OVERVIEW**

### PERIOD RESULTS

This chart depicts the Fiscal 2003 - 2004 monthly figures of fixed-route bus ridership operated by other agencies within Mesa boundaries. Year-to-Date totals are 14.5% lower than at the same time last year when 111,887 passengers used these routes compared to 95,714 passengers this fiscal year. All Express Routes posted decreases in ridership judged against July 2002 Express Route numbers.

PERFORMANCE TYPE	MEASURE
Outcome	
Quality	
Efficiency	
Output	
Input	Χ

# FIXED BUS ROUTES OPERATED BY OTHER AGENCIES



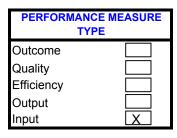
NOTES:			

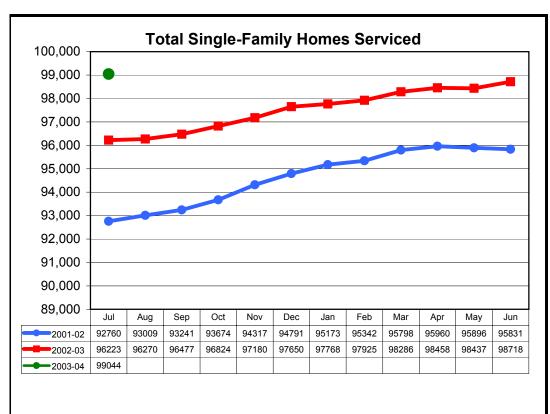
### SOLID WASTE DIVISION OF DEVELOPMENT SERVICES

	KEY SERVICES
being as effective, efficient, customer-focused and financially stable as possible by continually striving to improve. This group is committed to providing excellence in the delivery of solid waste services to Mesa's residents, businesses and visitors. The Solid Waste Division section has met these goals by providing over \$5.4 million to the general fund in FY 2000-01 and over \$8.3	Solid Waste Collection services includes weekly barrel pickup of trash, recycling and green waste materials. Bulk item, appliance, household hazardous waste events and homeowner use of the landfill are also options to the residents. The Solid Waste Division has competitive trash and recycling services for businesses and construction needs. Neighborhood Clean Sweep is a popular program in which Solid Waste plays a key role.

**CONTACT:** Tim Mahon, Solid Waste Director, 480.644.3220, Timothy.Mahon@cityofmesa.org

RESIDENTIAL OVERVI	EW
PERIOD RESULTS	
Growth Continues!!!	
65.2 homes per week (y	td) .
Efficiency levels good.	
Fleet in good shape.	
Costs per home in line	
with the latest City of Phoenix bid benchmark	·c
Prioenix bid benchmark	S.





NOTES: Only includes single-family homes billed on the R1.2 and R1.6 rate. It does not include multi-plexes, trailer parks, or additional barrels which can add up to 8,000 units depending on season.

# Efficiency levels and a newer fleet have helped keep costs competitive......Front-load and roll-off sections had a 15% return to the general fund of over \$1.1 million last fiscal year.

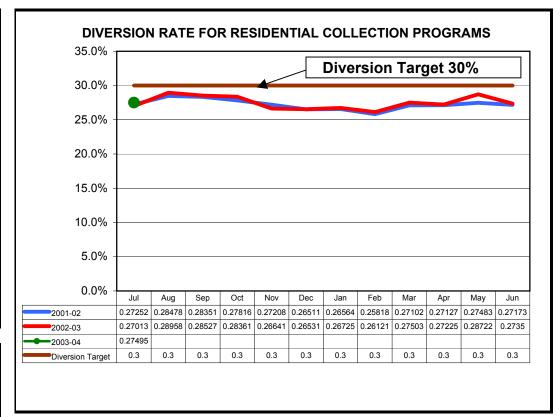
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2001-02 2	Jul 25 8933	Aug	Sep	Oct	Nov 24 8681	Dec 25.2828	Jan 25.0986	Feb	Mar 25 2153	Apr	May 25.525	Jun 25.2301
						25.8594		25.8	26.0606	25.981	25.5748	26.5
	26.6299											

PERFORMANCE MEASURE TYPE

Outcome
Quality
Efficiency
Output
Input

NOTES: Bins per on-route hour is used to monitor production for the Front-load section of the Solid Waste division. This mark has improved as new, larger trucks have been acquired.

# RECYCLING OVERVIEW PERIOD RESULTS Recycling saves money! over 46,000 tons were diverted last fiscal year This saved over \$661,000 in avoided landfill fees.



NOTES: Diversion decreases over the winter months as the volume of green waste decreases. Green waste accounts for over 35% of the material diverted during the summer peak months.